# DClinSci Year 3, 4 & 5

Aims: to get to a successful Professional Doctorate!

Focus: How to help you achieve this



Shazia Dar



**Stuart Holmes** 

### Thanks to:

Libby Osborn

Kate Smith





**Claire Moss** 



Karen Kirkby



Rebecca Dearman





Kai Uus

Garry McDowell





Julia Handley

	Semester 1	omics			Sen	Semester 2					
Year 1	A1 Semester: 1 30 credits	B1 Sem: 1 10 C			A2 Semester: 2 20 credits		B2 Semeste 30 credit				
Year 2	A3 Semester: 1 30 credits	B3 Sem: 1 10 C			nester: 2 credits		ester: 2 redits	B4 Semester: 2 30 credits		Submit Research Project Form	
Year 3	C-Research Project • How t talk • Lit rev system		Submit B7   Semester: 2 20 credits								
Year 4	C – Research Project			Ja •	<b>ar 4 worksho</b> <b>nuary</b> How to write a thesis How to write a paper How to give a professional ta		36 Semester: 30 credits	?			
Year 5	C – Research Project								Submit Thesis	Viva voce examination	

#### Comfort zone

Easy, stress free, "doing ok", no dramas, happy,

content

#### Stretch zone

Pushing performance, high effort, improving, excitement, adrenaline, growth

#### Panic zone

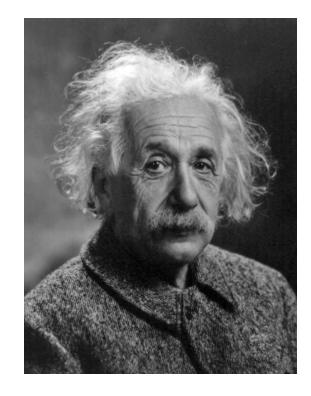
Anxiety, worry, bad decisions, irritable, concern, poor performance

### What Is Successful Research?

- Research which can be presented at national and international meetings
- Publishing your data in peer review journals
- Research that has an impact for health care
- Research resulting in a well-written thesis

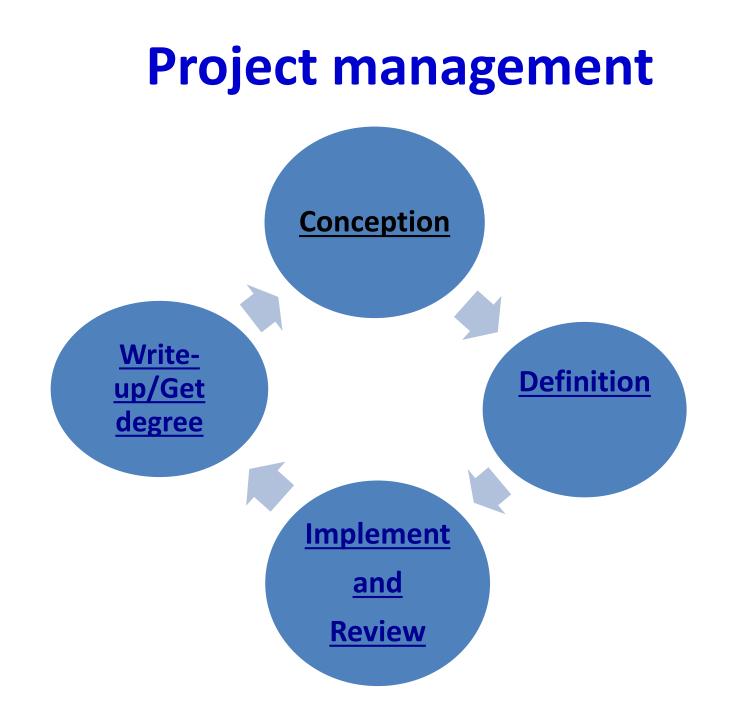
## What is an acceptable Research Project?

- If we knew what it was we were doing,
- it wouldn't be called 'research,' would it?

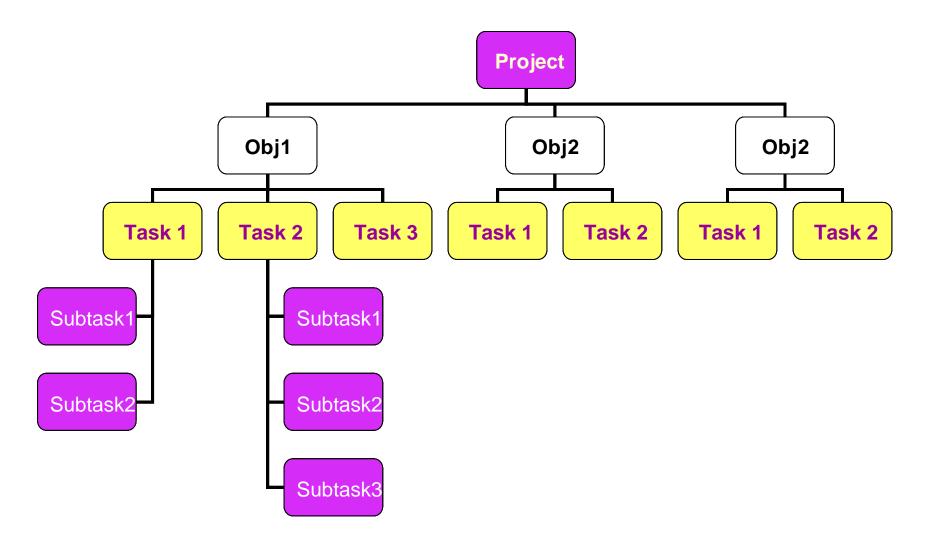


## What is an acceptable Research Project?

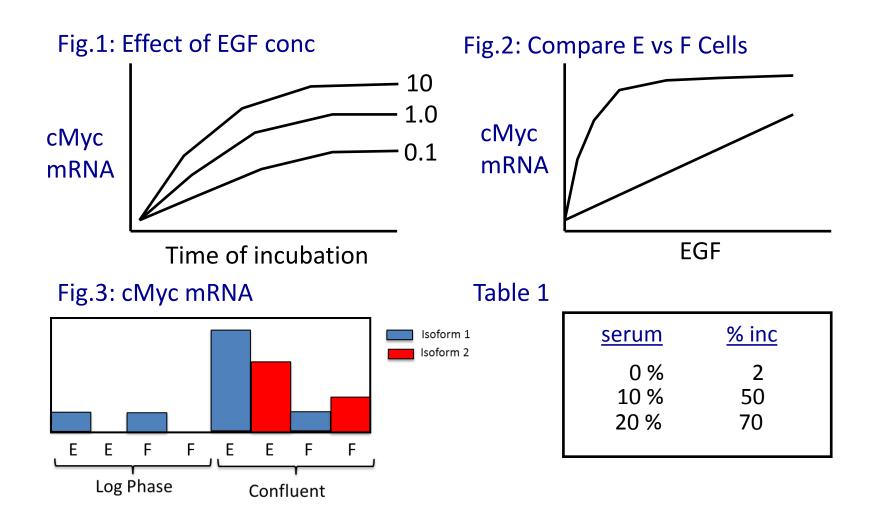
- Good Background showing the importance and clearly identifying where there are gaps in knowledge
- Hypothesis leading to Aims and Objectives
- Critical Evaluation
- One, two or three sets of data that form chapters in a thesis or one or more papers
- **Discussion** of the outcomes and importance and impact



Are the tasks do-able? How do you question their validity?



# *The Paper:* If you can't see what it would look like published it may not be worth doing!!!!

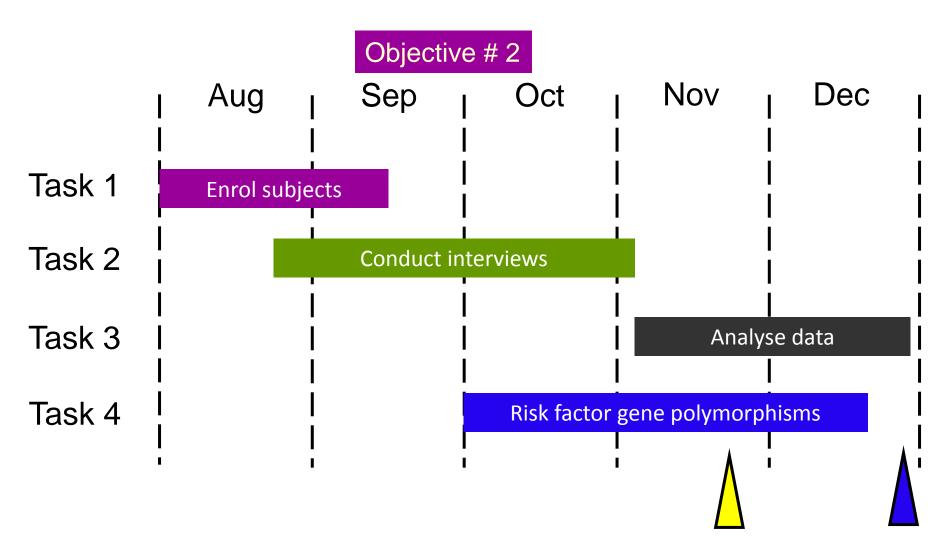


#### What controls do you need?

#### Prioritise both experiments and writing/planning/training

Activity Month									Month				
Activity		2	Month 3	Month 4	Month 5	Month 6	Month 7	Month 8	Month 9	Month 10	Month 11	Month 12	13
	<u> </u>	2	3		5	- 0		<u> </u>	- 9	10		12	-13
Register	•												•
Literature review													
Deadline for literature review			•										
Prepare and rehearse presentation													
Presentation to School/Department								•					
Documented meeting with supervisors	•	•	٠	•		•		٠	•	٠	•	٠	
Plan first research unit													
Present outline of first research unit					٠								
First research unit													
Review and analyse research results													
Survey of literature													
Courses/conferences													
Learning about equipment & techniques													
Holiday													
Second research unit planning													
Second research unit													
Drafting transfer report													
Finalise transfer report													
Deadline for transfer report											•		
Transfer viva												•	
Visit from leading professor						•							

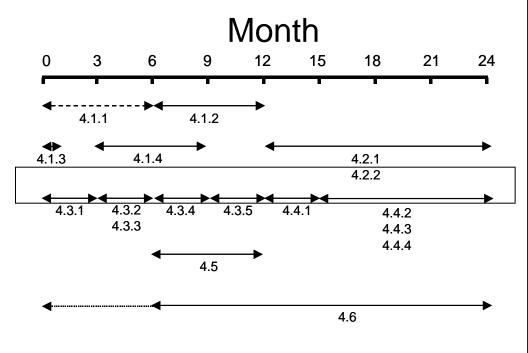
### Project timeline - Gantt chart



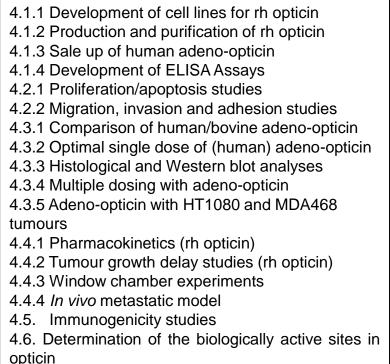
**Review Evaluate** 

#### Cancer Research UK - Development Grant

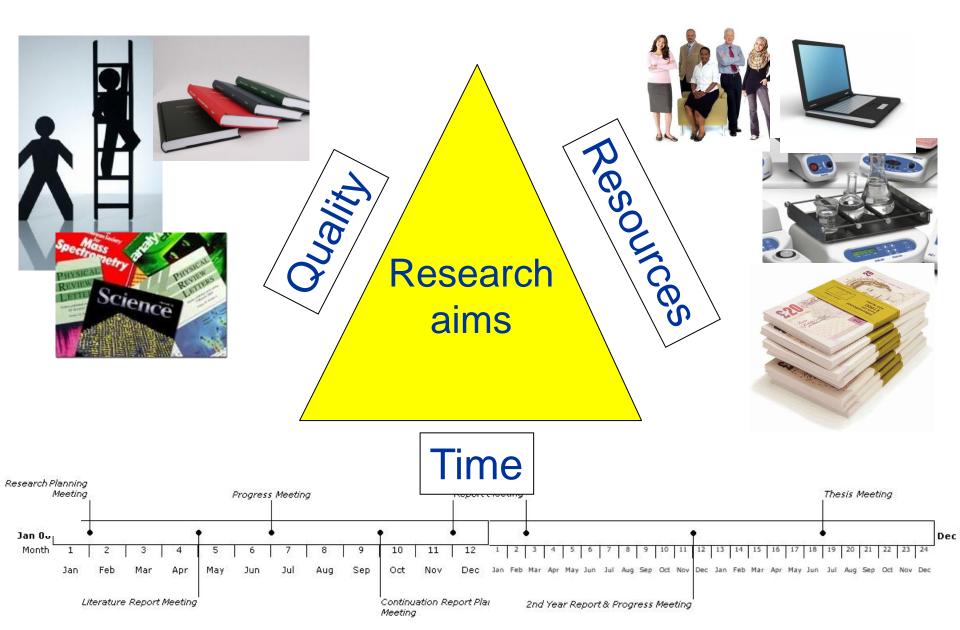
#### Timelines



#### Milestones/Deliverables



## Triangle of Constraints



## Beware scope creep

# If you need to change the scope, ensure that:

 Everybody is aware of the impact on the schedule and outcomes of the project **Original plan** 

Additional ideas!!!

## This is project managementat a distance/in a team?



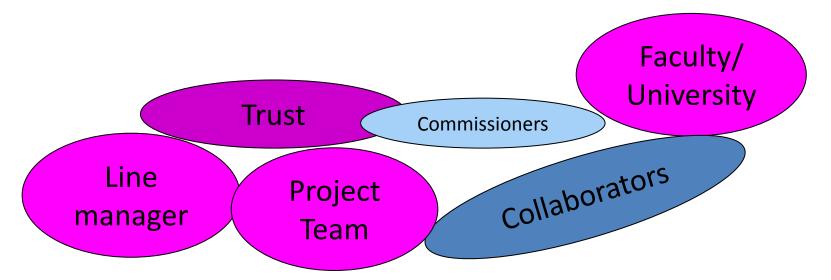
Opportunity for greater success

BUT

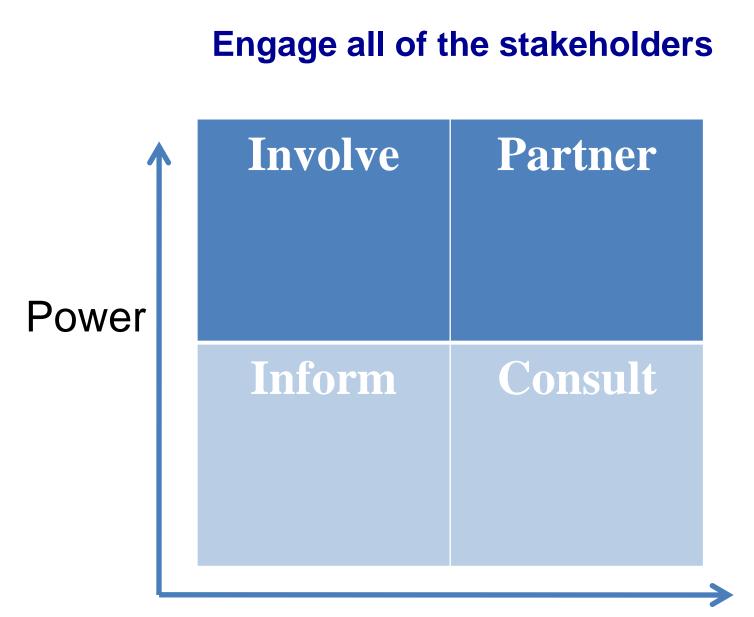
Greater risk of things going wrong!!!

#### **Engage all stakeholders in the research**

Who will be affected? Who will be needed for support? Who will be interested in the outcomes?



How do you manage the stakeholders expectations? Think about reporting and communication - help each to appreciate the value of the project throughout



#### Level of Interest

### What do you need to know?

- What resources are you lacking to complete the project?
- How much responsibility does each supervisor have?
- What's their level of interest?
- How are you going to engage with each supervisor?
- Do you need to manage them?
- Are there potential conflicts between you and a supervisor? How do you resolve this?
- Are other collaborators involved and have you been involved in establishing guidelines with them eg author on a paper?

# The reality of research

•Things go wrong!

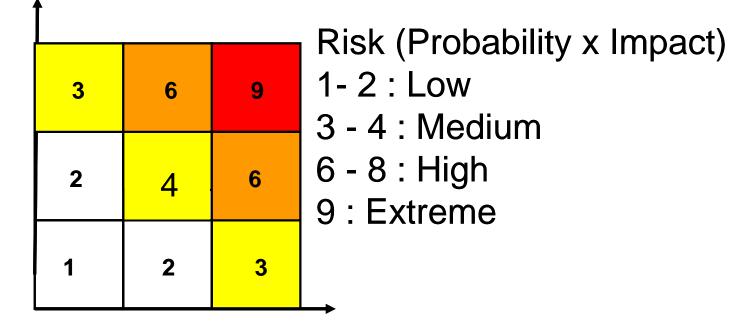
•The direction of the research may change based on the results

•New data emerges from the research field



The project plan must anticipate all of this and more...

# Use Risk analysis to structure your discussions



Impact

Minimise, eliminate or have a contingency

Probability

### If you are struggling to develop a plan or behind schedule?

This can suggest:

- project objectives are unclear
- You are unconvinced about the project
- The project is too large
- Unsure of responsibilities
- Need additional support or experience
- Respond to delays early
- Consider implications if you adapt the plan
- Can you increase resources and/or engage others



## How will you monitor progress?

- Your Workplace supervisor:
  - Should decide on an appropriate communication/monitoring system (type and frequency)
    - steering group meetings
    - regular project team meetings
    - weekly/monthly updates (paper or email)
- Your Academic Supervisor
  - Take responsibility for deadlines on University system
  - Adapt planning timelines from PhD and fix meetings
- Constant communication and transparencyparticularly when things go wrong

## Summary: research project planning

- Project planning
  - should be a tool not a straightjacket
  - should be dynamic with regular, fixed reviews of progress
  - It can help research team communication
  - It can check on common understanding
    - Between workplace supervisor and academic supervisor but also with line manager, team, collaborators, funders)
  - It helps to ensure research dissemination
    - Papers, presentations, Follow up funding

How do the roles of the two supervisors compare?

#### **Workplace Supervisor**

- Detailed knowledge of the project background
- Understanding of the constraints on the student
- Usually close by to give day—to-day advice

#### **Academic Supervisor**

- Understands the academic process for Doctoral degrees
- Has experience of supervising PhDs/MDs
- Understands the constraints
- Can find the University person to provide guidelines for the degree

### How do the supervisors interact?

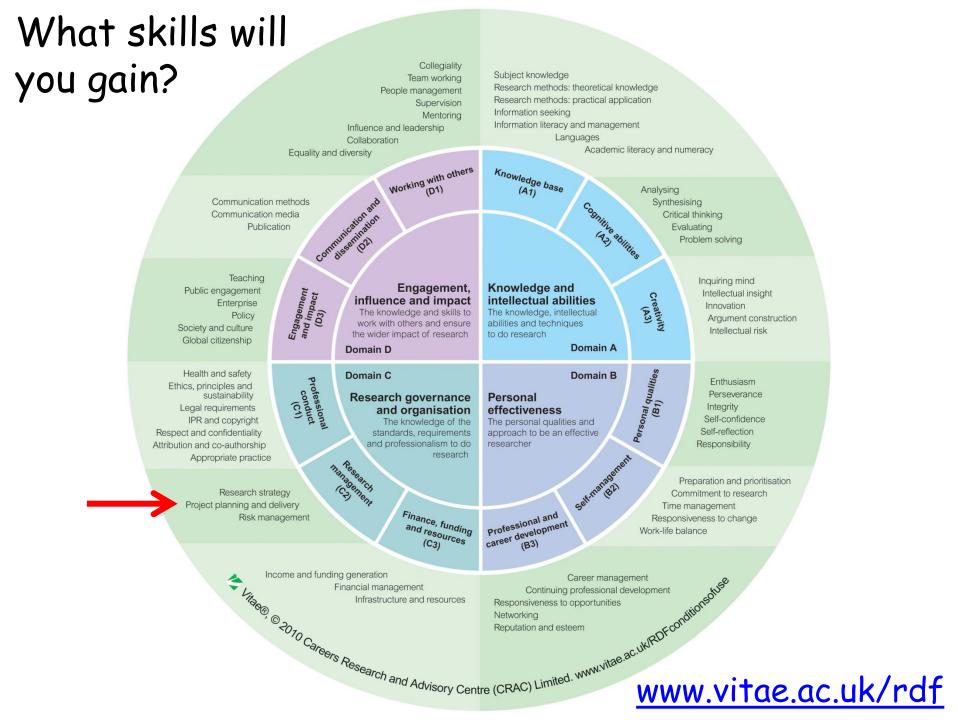
- Usually by skype or teleconference.
- One meeting each year is important/preferable
- Who sets the dates for meeting?
- What happens if project not going well-who identifies this? Who do the supervisors get help from?
- Academic supervisor should take lead on reading drafts of thesis.

# What to do if you need advice?

- Your Academic supervisor
  - Contact administrators re guidelines
  - Liaise with Programme Directors about project content
  - Contact MAHSE about deferrals
- Your Workplace supervisor
  - liaise with line manager about time constraints
  - Contact NSHCS on HSST
  - Get advice on funding from the Commissioners

## The Examination Process-in brief

- Decide now when thesis should be submitted
- Determine the appropriate format now and perhaps modify with time
- Six months to go suggest external examiner by discussing at supervisory meeting
- Which of your supervisors will read which parts of the thesis?
- Ensure care is taken to meet the University submission requirements
- Get advice from academic supervisors on the examination process at viva
- Celebrate!!!!!



#### A project isn't successful until it's finished!



What one thing will you take away from today's session?